State
of the
INFORMATION ANALYSIS CENTERS
FISCAL YEAR 2019

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A Preferred Use of DoD IAC Contracts memo was signed by Mr. Shay Assad, Director, Defense Pricing and Contracting (DPAC) and co-signed by Ms. Mary Miller, Principal Deputy, Director of Defense Research and Engineering for Research and Technology (PD, DDRE(R&T)), on 27 July 2018.

Both Mr. Assad and Ms. Miller recognize the DoD IAC program as a model for rapid and customer-focused acquisition of advanced Research and Development (R&D) services tailored to meeting the diversity of technical challenges faced by DoD customers.

Furthermore, Mr. Assad and Ms. Miller encourage Requiring and Contracting Officers to use the DoD IAC as best value vehicles to acquire services that fall within the applicable scope areas and to consider the DoD IAC contracts as vehicles of first choice.
LETTER FROM
THE DIRECTOR

To lead off this third annual installment of the State of the Information Analysis Centers (IAC) report, I am pleased to report the DoD IAC program continues to bring Research and Development (R&D) innovation to the Department of Defense Science and Technology (S&T) ecosystem. We provide critical, flexible, efficient, and cutting-edge research and analysis primarily to acquisition program managers, DoD laboratories, Program Executive Offices (PEOs), and Combatant Commands. The DoD IAC program continues to expand its offerings and capabilities beyond its foundational heritage as the Rocket Propulsion Information Analysis Center (RPIAC) in 1946 to now encompass groundbreaking R&D efforts across the technological spectrum.

The DoD IAC program is a model for the rapid and customer-focused acquisition of advanced R&D services tailored to address many different problems and scenarios, meeting the diversity of technical challenges faced by DoD customers across the breadth and depth of 22 technical focus areas. As part of the Defense Technical Information Center (DTIC), the expansive work going on in the DoD IAC program aligns with Dr. Griffin’s mission as the Chief Technology Officer “to foster technological dominance across the Department of Defense and ensure the advantage of the American warfighter.” Accordingly, the DoD IAC program has aligned its efforts to support OUSD(R&E)’s eleven modernization priorities depicted on page 18.

The fiscal year 2019 has seen the highest level of R&D funded work performed through the DoD IAC program, $2 billion in funded work. Given the DoD IAC’s savings of approximately 16% on each task order awarded in FY19, this represents savings over $315 million. The DoD IAC program is continuing to increase the savings to the customer by reducing our Customer Shared Direct Cost from 1% in FY19 to 0.8% in FY20. To meet the increasing demand for IAC services into FY20, we are, in tandem with our Air Force contracting partners, pursuing the hiring of additional personnel to ensure we maintain our record of low times-to-award.

As the DoD IAC program looks to the future, beyond FY20, we stand ready to support a wide range of DoD R&D efforts across an ever-expanding customer base of both new and returning customers.

“The Joint Staff J7 was restructured to focus on concept driven, threat informed capability development. The IAC contract vehicle has provided our government and contractor team the flexibility needed to address emerging and innovative concept requirements.”

RON ROSENKRANZ
Joint Staff, J7

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**IAC**

**BY THE NUMBERS**

- **$9.37B** Value of Awards Since FY15
- **4.6** Avg Months (Solicitation To Award)
- **$2B** Annual Contract Obligations
- **550+** Customers
- **280** Active Task Orders (TO)

**Funding for R&D by FY**

<table>
<thead>
<tr>
<th>Year</th>
<th>Funding (BILLIONS)</th>
</tr>
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<tbody>
<tr>
<td>2015</td>
<td>$1.290</td>
</tr>
<tr>
<td>2016</td>
<td>$1.280</td>
</tr>
<tr>
<td>2017</td>
<td>$1.444</td>
</tr>
<tr>
<td>2018</td>
<td>$1.871</td>
</tr>
<tr>
<td>2019</td>
<td>$1.974</td>
</tr>
</tbody>
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**2019 Funding for R&D by Service**

<table>
<thead>
<tr>
<th>Service</th>
<th>Funding (MILLIONS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Navy</td>
<td>$618.79</td>
</tr>
<tr>
<td>Air Force</td>
<td>$472.64</td>
</tr>
<tr>
<td>Army</td>
<td>$440.71</td>
</tr>
<tr>
<td>Marine Corps</td>
<td>$131.55</td>
</tr>
<tr>
<td>Other DoD</td>
<td>$286.11</td>
</tr>
<tr>
<td>Other Gov't</td>
<td>$24.57</td>
</tr>
</tbody>
</table>

**2019 Funding for R&D by Agency Type**

- Program Executive Offices/Program Managers: 82%
- Laboratory: 12%
- Other: 4%
- Combatant Commands: 2%
- Other: 4%
IAC ROLE
The IAC program is sponsored by the DTIC and is chartered to acquire, digest, analyze, evaluate, synthesize, store, publish, and distribute scientific and technical information (STI) and engineering data in a clearly defined specialized field or subject area of significant DoD interest or concern.

The IACs uses a team of experts to assess and provide relevant technical information and to support the DoD Acquisition Enterprise to meet user needs.

- Implement a systematic interchange of scientific data and technological findings developed under DoD programs
- Maximize resources and eliminate duplication of effort by reusing DoD RDT&E research and assets
- Promote communication and collaboration among DoD scientists, engineers, acquisition professionals, and other federal agencies
- Establish requirements and responsibilities to ensure that STI is a key outcome and a record of the R&E work conducted

SUPPORT R&E
Support USD(R&E)’s mission to foster technological dominance across the DoD and ensure the advantage of the American warfighter.

DTIC plays a critical role enabling the Department of Defense to meet emerging scientific and technological challenges, and maintain our military’s competitive edge. The DoD invests more than $14B in science and technology each year, and DTIC’s mission is to maximize that investment. DTIC continuously collects scientific and technical information and improves the digital search, analysis, and collaboration tools that make this information - 4.5M documents and counting - widely available to decision makers, researchers, engineers, and scientists across the department.
**WHO WE ARE**

**ORGANIZATION**

**DOD INFORMATION ANALYSIS CENTERS**

The DoD IAC program is divided into three domains (Cyber Security, Defense Systems, and Homeland Defense) and manages scientific and technical information across 22 technical focus areas (TFA).

<table>
<thead>
<tr>
<th>Technical Domain</th>
<th>Technical Focus Areas (TFA)</th>
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<tbody>
<tr>
<td><strong>CSIAC</strong></td>
<td>Software Data &amp; Analysis</td>
</tr>
<tr>
<td></td>
<td>Modeling &amp; Simulation</td>
</tr>
<tr>
<td></td>
<td>Cyber Security</td>
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<tr>
<td></td>
<td>Knowledge Mgmt &amp; Info Sharing</td>
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<tr>
<td></td>
<td>Weapons Systems</td>
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<tr>
<td></td>
<td>Survivability &amp; Vulnerability</td>
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<tr>
<td></td>
<td>Advanced Materials</td>
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<td></td>
<td>Military Sensing</td>
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<tr>
<td></td>
<td>Directed Energy</td>
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<tr>
<td><strong>DSIAC</strong></td>
<td>Autonomous Systems</td>
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<tr>
<td></td>
<td>RMQSI</td>
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<tr>
<td></td>
<td>Non-Lethal Weapons</td>
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<tr>
<td></td>
<td>Energetics</td>
</tr>
<tr>
<td></td>
<td>C4ISR</td>
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<tr>
<td><strong>HDIAC</strong></td>
<td>Homeland Defense &amp; Security</td>
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<tr>
<td></td>
<td>Cultural Studies</td>
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<tr>
<td></td>
<td>Critical Infrastructure Protection</td>
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<tr>
<td></td>
<td>Alternative Energy</td>
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<tr>
<td></td>
<td>CBRNE</td>
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<tr>
<td></td>
<td>Biometrics</td>
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<td></td>
<td>Medical</td>
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<td></td>
<td>WMD</td>
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</table>

The IAC model is a systematic approach to reuse and share scientific and technical information to support and advance on-going research through actively acquiring, analyzing, synthesizing, and disseminating STI throughout the DoD.
Our team of specialists helps researchers, engineers, scientists, and program managers utilize existing STI to drive innovation across the DoD with technical analysis and development of materiel solutions to advance the DoD’s warfighting capabilities. Through unparalleled services, the DoD IAC program helps accelerate the acquisition lifecycle and enables customers to meet their needs in a cost-effective, efficient, and compliant manner.

ASSISTED ACQUISITION SOLUTIONS
Provide turn-key solutions to program needs by assisting in the development of customer requirements, processing all financial documents in an auditable environment, and monitoring contract performance.

TECHNICAL SUPPORT SOLUTIONS
Answer technical inquires, provide access to the S&T community’s Subject Matter Experts, conduct technical training, and develop technical products.

RESEARCH AND DEVELOPMENT SOLUTIONS
Deliver R&D services to the DoD and S&T community across 3 domains (Cyber Security, Defense Systems, and Homeland Defense) and 22 technical focus areas to support DoD’s critical requirements at all levels of research and engineering.
WHAT WE DO
ASSISTED ACQUISITION SOLUTIONS

ACQUISITION MANAGEMENT

Provide hands-on expertise to develop complex customer requirements and scan ongoing research to match customers to existing IAC task orders. If there is no existing in scope task order, mature the customers’ objectives into PWS tasks based on latest research.

- Start to finish assistance and collaboration from our team of experts from requirements definition through contract award
- Assist DoD organizations in combining research efforts
- Provide FAR-compliant PWS focused on customer desired outcome
- Provide reduced time to award

FINANCIAL MANAGEMENT

Manage customer commitments, obligations, and payments through the order lifecycle in an audit ready environment

- Review and accept customer’s orders and ensure funds are correctly obligated
- Track the status of customer funds from obligation to close out
- Evaluate financial records of obligations to assist with customer audit requests and reconciliation efforts

PROGRAM MANAGEMENT

Provide fusion of data analytics and contract surveillance to ensure delivery

- Monitor program key performance indicators to allow timely decision-making in support of customers
- Monitor and assess post award contract execution to mitigate risk to the government
- Interface with the S&T community and relay customer feedback to improve processes
WHAT WE DO
TECHNICAL SUPPORT SOLUTIONS
Technical Inquiries

TECHNICAL INQUIRIES
DoD IAC provides rapid responses to users' Technical Inquiries in two levels: those that can be answered with up to four hours of free Technical Inquiry research and those that require more than four hours (requiring funding). The following work flow diagram illustrates how our users’ Technical Inquiries are handled:

Client Initiates Technical Inquiry (TI) → Up to 4 Hours Free → Answer Readily Available → Yes → Provide technical answer to customer

Leverage SME Network for Answer

No

No

• Up to 2 months of task order (TO) period of performance (PoP)
• Maximum $50k TO ceiling
• FFP LOE contract type

ACCELERATED AWARD
2 weeks average time from requirement identification to award

ACCESS TO SME NETWORK
IAC network of 2300 active SMEs

Subject Matter Analysis and Research Task (SMART)

• Can be classified up to TS/SCI
• CONUS and/or OCONUS to include Overseas Contingency Operations (OCO)

LEVERAGE EXISTING STI
Accelerate research

LOW COST
0.8% Customer Shared Direct Costs (CSDC)

Contact Us
If you would like to learn more please email us at: dtic.belvoir.iac.mbx.dodiacs@mail.mil

Check out additional resources:
https://dodiac.dtic.mil/services
WHAT WE DO
TECHNICAL SUPPORT SOLUTIONS
Training and Products

TECHNICAL TRAINING
The IACs provide in-depth technical training on current topics of particular interest in the DoD S&T Community led by domain subject matter experts.

Highlights: Topic-specific analyses from subject matter experts
Podcasts: Collections of 5 – 15 minutes videos that provide a summary of recent events, emerging technologies and topics highlighting best practices
Webinars: Hour long presentations providing an in-depth look at topics of particular interest to the DoD S&T community led by domain subject matter experts

TECHNICAL PRODUCTS
The domain IACs develop a wide variety of technical and informational products to provide the DoD S&T community a deeper understanding of emerging technologies and research. These products include State of the Art Reports, quarterly journals, infographics, digests, and a multitude of research materials.

State of the Art Report:
Counter-Materiel (CM) Non-Lethal Weapons (NLW) Technologies
Quarterly HDIAC Journal:
Volume: 6 #2 Summer 2019
Quarterly DSIAC Journal:
Volume 6 #3 Summer 2019

BY THE NUMBERS
TECHNICAL INQUIRIES ANSWERED
3,000
TRAINING EVENTS
66
ACTIVE SMEs IN THE DoDIAC
2,300
TRAINING ATTENDEES
8,500
$28B Indefinite Delivery Indefinite Quantity (IDIQ) Information Analysis Center (IAC) Multiple Award Contract (MAC)

Supports RDT&E services, other R&D related analytical services and development

- Up to 60 months of task order PoP
- No Minimum or Maximum
- All contract types (Cost-Plus-Fixed-Fee, Firm-Fixed-Price, Time & Material)

Can be classified up to TS/SCI
- CONUS and/or OCONUS to include OCO

POOL 1 AWARDEES
TOs valued above $15M

- Booz | Allen | Hamilton
- CSRA
- leidos
- ManTech
- Raytheon

POOL 2 AWARDEES
TOs valued at or below $15M

- AIS
- Barbaricum
- BAE Systems
- DSA
- Delphi
- Delta Resources, Inc.
- IAI
- NSI
- SonaLisa
- SonoLytics

Requires CBRNE Facilities

ACCELERATED AWARD
4.6 months average time from solicitation to award

INCREMENTAL FUNDING
Fund projects as funds become available and project need arises

CO-FUNDING
Other agencies can fund in-scope research on same task order

LEVERAGE EXISTING STI
Accelerate research

LOW COST
0.8% Customer Shared Direct Costs (CSDC)

CUSTOMER SUPPORT CELL
Team of specialists works with you to mature requirements

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Check out additional resources:
https://dodiac.dtic.mil/services
R&D SOLUTIONS
FOR BUDGET ACTIVITIES
Basic Research through Demonstration

Research, Analysis, Prototyping, Innovation, and Development (RAPID)

- Maximum $1M task order ceiling
- All contract types (Cost-Plus-Fixed-Fee, Firm-Fixed-Price, Time & Material)
- Can be classified up to TS/SCI

- CONUS and/or OCONUS to include OCO
- Up to 12 months of task order PoP

ACCELERATED AWARD
8 weeks average time from requirement identification to award

INCREMENTAL FUNDING
Fund projects as funds become available and project need arises

CO-FUNDING
Other agencies can fund in-scope research on same task order

LEVERAGE EXISTING STI
Accelerate research

LOW COST
0.8% Customer Shared Direct Costs (CSDC)

Contact Us
If you would like to learn more please email us at: dtic.belvoir.iac.mbx.dodiacs@mail.mil
Check out additional resources: https://dodiac.dtic.mil/services
Provide rapid access to Research, Analysis, Prototyping, Innovation, and Development up to $1M and 12 months periods of performance.
Provide access to SMEs to answer challenging technical questions requiring more than 4 hours of technical research.
DEFENSE SYSTEMS DOMAIN

DEFENSE SYSTEMS PARTNERS ON HOVERBIKE CONCEPT

Summary of Effort: DSIAC prototyped a Malloy Aeronautics Tactical Reconnaissance Vehicle concept to validate performance metrics of the full scale hoverbike concept. The success of this demonstration resulted in starting a Navy program of record: the Unmanned Logistics System-Air as part of the Navy Small Tactical UAS Program Office. Further technical development continues today, and the Army has a goal of transitioning the technology as an autonomous resupply program of record.

NEXT GENERATION WARFIGHTER

Summary of Effort: Army Combat Capabilities Development Command C5ISR (Command, Control, Computers Communications, Cyber, Intelligence, Surveillance and Reconnaissance) Center developed a soldier-borne system for line of sight tracking and mapping in GPS-denied environments. Fusing the Next Generation Warfighter system with the MS HoloLens.
HOMELAND DEFENSE DOMAIN

HOMELAND DEFENSE PROCESS IMPROVEMENTS EXPEDITE SOUTHERN BORDER THREAT ASSESSMENTS

Summary of Effort: USNORTH Provost Marshal/Protection Directorate provides coordinated criminal threat information to support Customs and Border Protection operations along the southern US border. This effort streamlined existing processes, leading to faster development of criminal threat products and increased effectiveness of force protection efforts as a whole Homeland defense.

BIOMETRIC CAPTURE METHODS TO SUPPORT SOF

Summary of Effort: Analysis was conducted of technologies and traditional biometric capture methods to identify and integrate new tools to support the United States Special Operations Command (USSOCOM) Special Operations Forces (SOF) mission.
CYBERSECURITY DOMAIN

DOD CYBERSECURITY ANALYSIS AND REVIEW (DODCAR) PROLIFERATION

Summary of Effort: As cybersecurity compliance requirements continue to grow in quantity and complexity, security goals/objectives tend to shift to a compliance-based focus. One of the observed results from a recent OMB report states “Agencies continue to allocate their limited cyber funding to acquire single point solutions to provide capabilities for perceived security gaps, rather than allocating funds to address gaps that threat actors are actually exposing.” In response, our team developed a five-day training workshop to address the OMB report which:

• Educated users on the NSA/CSS Technical Cyber Threat Framework and DoDCAR fundamentals
• Trained participants to employ this strategy within the context of NIST’s Cybersecurity Framework
• Provided first-hand experience performing a real-world DoDCAR analysis; and
• Introduced the DoDCAR NextGen software tool and walked class participants through analysis-based training exercises

SPECIAL OPERATIONS TECHNICAL CAPABILITIES PLATFORM

Summary of Effort: USSOCOM required an advanced analytical capability that is capable of receiving, storing and processing mission data at the same speed as their special operations teams are accustomed to working – the result of this effort is the development of a Cyber Data Operations Capability (CDOC). This CDOC enhances collaborative, real-time decision-making, and enables the integration of hardware, software, cloud computing, data sources, and advanced analytics, without sacrificing data security.
For the last seven decades, the DoD IAC has consistently provided expertise to the nation’s toughest R&D challenges. We have brought speed and agility to meet urgent warfighter needs and provided greater benefit to the S&T community at large by continually facilitating exchange, reuse, and innovative application of existing STI. The DoD IAC program has evolved and kept up with the pace of the rapidly evolving S&T landscape by anticipating and responding to customer needs shaped by technological, political, and cultural changes.

The DoD IAC services support 22 Technical Focus Areas, aligned to USD(R&E)’s Modernization Priorities.

IAC work is designed to advance technical superiority in response to existing and emerging priorities.

MODERNIZATION PRIORITIES: QUANTUM SCIENCE, 5G, FNC3 (FULLY NETWORKED COMMAND, CONTROL, AND COMMUNICATIONS), DIRECTED ENERGY, AUTONOMY, HYPERSONICS, AI/ML (ARTIFICIAL INTELLIGENCE/MACHINE LEARNING), CYBER, BIOTECHNOLOGY, MICROELECTRONICS, SPACE
Since 2018, the IAC program has awarded over $1.5B in R&D support across the following USD(R&E) Modernization Priorities:

- **Autonomy**: $334.9M (22.02%)
- **Cyber**: $334.9M (22.02%)
- **AI/ML**: $178.9M (11.76%)
- **Hypersonics**: $168.3M (11.07%)
- **Biotechnology**: $188.09M (12.38%)
- **Directed Energy**: $314.18M (19.87%)
- **FNC3**: $242.3M (15.29%)
- **Microelectronics**: $314.18M (19.87%)
- **5G**: $314.18M (19.87%)

The figure below illustrates the IAC awarded ceiling by Service/Agency across the Modernization Priorities shown above:

- **Navy**: $25.56M (1.48%)
- **Air Force**: $43.82M (2.74%)
- **Army**: $60.29M (3.65%)
- **Marine Corps**: $177.53M (10.03%)
- **Other DoD**: $332.87M (19.11%)
- **Other Gov’t**: $375.05M (22.37%)
- **Total**: $1,521M (93.96%)
CONTRIBUTIONS TO USD(R&E)

INNOVATIVE WORK

**FNC3 (FULLY NETWORKED COMMAND, CONTROL, AND COMMUNICATIONS)**
*United States Navy, NAVAIR PMA-209*

Summary of Effort: A redesign of the Mobile User Objective System (MUOS) feature in AN/ARC-210 was developed for combat aircraft to enable recording multiple loadsets versus a single loadsets allowing combat aircraft to quickly network and communicate.

**Machine Learning and Autonomy**
*Sandia National Laboratories, Weapon Security & Computer Science Programs*

Summary of Effort: Research was conducted to develop autonomous object recognition systems, focusing on the integration of synthetic data and artificial scenarios for use in the development of defense-related sensor and imaging technologies.

**Machine Learning**
*Air Force Research Lab (AFRL/CZ)*

Summary of Effort: In an effort to maintain asymmetric technological dominance over adversaries through 2030, the US Air Force collaborated with the S&T community, higher education and business professionals to explore innovative solutions to meet future technical challenges. The result of this horizon-scanning cooperation was the identification of disruptive innovative technologies capable of addressing AF warfighter challenges.

**Quantum**
*Air Force Research Laboratory (AFRL/RI)*

Summary of Effort: Analysis on improving the efficiency of information compression, transmission, and manipulation in the quantum realm was conducted using Quantum Algorithm Analysis (QAA). This leveraged AFRL’s theoretical quantum interference research to experimentally pursue an entangled photon approach to quantum gates including cluster states, and Linear Optical Quantum Computing. Quantum simulation software was used to apply entanglement as a resource along with performance benchmarks to measure the benefits of utilizing this advanced technology in various scenarios such as communication systems and error correcting code design.
WHO USES THE IAC

Top users of the IAC services available to the DoD and government in FY19.

"The IAC’s flexibility and high level of support across its centers provided U.S. Pacific Fleet the ability to rapidly assess, develop, and implement solutions to complex problem sets confronting this theater of operation."

ANDREW PENG
COMPACFLT, N55

NAVY

- 51.85% Naval Air Systems Command
- 16.10% US Fleet Forces Command
- 15.09% Naval Sea Systems Command
- 6.30% Space and Naval Warfare Systems Command
- 4.10% Chief of Naval Operations
- 3.36% Bureau of Medicine and Surgery
- 2.04% Office of Naval Research
- 0.61% Navy Reserve
- 0.57% Office of the Secretary of the Navy

AIR FORCE

- 59.52% Air Force Materiel Command
- 8.26% Air Force District of Washington
- 7.44% Air Combat Command
- 6.19% Office of the Secretary of the Air Force
- 5.37% Air National Guard
- 4.42% Air Education and Training Command
- 3.22% Air Mobility Command
- 2.28% Air Force Space Command
- 2.24% Pacific Air Forces
- 1.05% Air Force Reserve Command
FY19 SUMMARY
IAC PRIME ACTIVITY

The DoD IAC Program is supported by a select group of prime contractors who are industry leaders in their respective fields and who have been competitively screened for placement as part of the IAC program.

The graph to the right demonstrates the funding by Service and federal agencies.
By competitively pre-screening prime contractors for a contract with the IAC program, we ensure government users of the IACs get the best performers ensuring the risk of non-performance is removed.

Note: These colors represent the identified Service in circles above.
Have a Research and Development project you need to get started on?

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3. Melinda Rozga-Moore
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Have a question about ongoing IAC MAC task order work?

1. Visit us at:
   https://www.csiac.org/services/submit-a-technical-inquiry/
   or email Patty Crawford at:
   patricia.a.crawford6.civ@mail.mil
2. Visit us at:
   https://www.hdiac.org/services/submit-a-technical-inquiry/
   or email Mollie Steele at:
   mollie.s.steele.civ@mail.mil
3. Visit us at:
   https://www.dsiac.org/services/technical-inquiries
   or email Emese Horvath at:
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