



**OFFICE OF THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000**

JUL 27 2018

**MEMORANDUM FOR COMMANDER, UNITED STATES SPECIAL OPERATIONS
COMMAND (ATTN: ACQUISITION EXECUTIVE)
COMMANDER, UNITED STATES TRANSPORTATION
COMMAND (ATTN: ACQUISITION EXECUTIVE)
ASSISTANT SECRETARY OF THE ARMY (ACQUISITION,
LOGISTICS, AND TECHNOLOGY)
ASSISTANT SECRETARY OF THE NAVY (RESEARCH,
DEVELOPMENT, AND ACQUISITION)
ASSISTANT SECRETARY OF THE AIR FORCE (ACQUISITION)
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES**

SUBJECT: Preferred Use of Department of Defense Information Analysis Center Contracts

First established in 1946, the Department of Defense (DoD) Information Analysis Centers (IAC) continue to serve as an essential resource for research and analysis in innovative technologies to support current and future operations. The DoD IACs continue to prove their value in maximizing the utility of DoD research and development dollars by emphasizing knowledge re-use and building upon previous research, development, and other technical information.

The DoD IACs operate across a broad range of task orders for technical research and analysis, managing over 230 task orders and conducting \$1.5 billion in research efforts in Fiscal Year (FY) 2017. Through the DoD IACs, research data is collected, analyzed, and re-used to answer recurring technical challenges, stimulate innovation, and provide solutions to meet Government requirements.

The IAC program incorporates a number of best practices that make it a model for rapid and user-friendly acquisition of advanced Research and Development services:

- Open to all DoD components
- Full service assisted acquisition, that includes:
 - Customer Support Cell to assist users in developing a Performance Work Statement (PWS) that ensures work meets mission requirements
 - Dedicated contracting capability - expert in Research, Development, Test, and Evaluation contracting (research, analysis, studies, modeling and simulation, test, fabrication, prototyping)
 - Post-award surveillance of work to ensure quality, timeliness, scope, and correct billing
- Task orders that are flexible and scalable to the user's needs, supporting ceiling levels ranging from \$1 million to \$500 million



- Pre-vetted contract performers, industry leaders in their fields
- Rapid turnaround of incremental funding on task orders, and the ability for sharing of task orders across customers, speeding execution of work
- Knowledge re-use that relies heavily on knowledge-mining in the over four million technical documents of the Defense Technical Information Center
- All at a low cost to the user, 1.2 percent in FY 2018.


These best practices result in a rapid acquisition process that can be readily tailored to many different problems and scenarios, meeting the diversity of technical challenges faced by DoD users.

The DoD IACs offer several multiple award, indefinite delivery/indefinite quantity contracts (MAC IDIQ) to meet this broad need (to become a single MAC IDIQ by FY 2019), covering these scope areas:

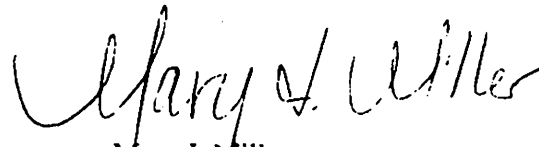
Advanced materials	Homeland Security & Defense
Alternative Energy	Information Sharing & Knowledge Management
Autonomous Systems	Medical
Biometrics	Military Sensing
Chemical, Biological, Radiological, and Nuclear (CBRN) Defense	Modeling & Simulation
Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR)	Non-lethal Weapons and Information Operations
Critical Infrastructure Protection	Reliability, Maintainability, Quality, Supportability, and Interoperability (RMQSI)
Cultural Studies	Software & Data Analysis
Cyber Security	Survivability & Vulnerability
Directed Energy	Weapons Systems
Energetics	

In continuing the policy of our predecessors established in January 2015, we encourage Requiring Officers and Contracting Officers to use the IACs as best value vehicles to acquire services that fall within the applicable scope areas. In developing acquisition strategies, all new and ongoing efforts should consider the DoD IAC contracts as vehicles of first choice.

Additional information on the DoD IACs can be found at <http://iac.dtic.mil/>. Questions regarding this action memorandum can be directed to the DoD IAC's Director, Mr. Thomas Gillespie, at 703-767-9235 or thomas.c.gillespie.civ@mail.mil.



Shay D. Assad
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Mary J. Miller
 Performing the Duties of the
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cc:

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(Procurement)**

**Deputy Assistant Secretary of the Navy
(Acquisition and Procurement)**

**Deputy Assistant Secretary of the Air Force
(Contracting)**